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27 May 1981

MEMORANDUM FOR: Deputy Director for National Foreign Assessment
THROUGH : Deputy Director, National Foreign Assessment Center
SUBJECT : The Coordinator for Academic Relations

John
1. When the NIC was established Bruce Clarke, as part of his effort to clean up the NFAC structure, placed the Coordinator for Academic Relations under me. Given Turner's operating style, it did not matter where CAR was placed organizationally, but under Casey it may matter a great deal. At the present, the account is so quiescent that it is no particular burden, and [] and I have no problems in working together. If, however, the DCI eventually does want a substantially strengthened relationship between the Agency and academia, as he has suggested in public remarks, CAR may not be properly placed to respond.

2. There is no compelling reason for CAR to be in the NIC; Bruce's decision was simply one of convenience. Moreover, there are a number of other possibilities:

- Under the DCI/DDCI (under Gates?).
- Directly under yourself or Evan.
- In PMES.

3. Of these the first, at least theoretically, would be the best. The second would be an improvement over the present situation, and the easiest to accomplish. The third has no particular advantage over the present arrangement. I recommend that you meet with Ralph and review CAR functions and then discuss the matter with the DDCI. It may be that EXCOM should review both functions and organizational placement.

[]
Richard Lehman
Chairman
National Intelligence Council

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